



**PATHWAY LIVING CENTER, INC.**  
Clinton, Iowa

**FINANCIAL STATEMENTS**  
June 30, 2007 and 2006



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**PATHWAY LIVING CENTER, INC.**

**OFFICIALS**

**Board of Directors**

June 30, 2007

<b><u>Name</u></b>	<b><u>Title</u></b>	<b><u>Term Expires</u></b>
Doug Rempfer	President	2008
Pam Kremer	Vice-President	2007
Dr. Stephen Decker	Secretary	2008
Jeff Atkinson	Treasurer	2009
Rev. Michael Brewer	Member	2007
Pam Kremer	Member	2007
Rich Matzen	Member	2007
Judy Wallace	Member	2008
Diane Grantz	Member	2009
Dan Waters	Member	2009
Melissa Peterson	Executive Director	Indefinite

**Board of Directors**

June 30, 2006

<b><u>Name</u></b>	<b><u>Title</u></b>	<b><u>Term Expires</u></b>
Doug Rempfer	President	2008
Michelle Waltz	Vice-President	2008
Dr. Steven Decker	Secretary	2008
Jennifer Gutierrez	Treasurer	2006
LaRee Mangler	Member	2006
Dan Waters	Member	2006
Rev. Michael Brewer	Member	2007
Rich Matzen	Member	2007
Pam Kremer	Member	2007
Judy Wallace	Member	2008
Melissa Peterson	Executive Director	Indefinite



## Independent Auditor's Report

To the Board of Directors  
Pathway Living Center, Inc.  
Clinton, Iowa

We have audited the accompanying statements of financial position of Pathway Living Center, Inc. as of and for the years ended June 30, 2007 and 2006, and the related statements of activities, functional expenses, and cash flows for the years then ended. These financial statements are the responsibility of Pathway Living Center, Inc.'s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Pathway Living Center, Inc. as of June 30, 2007 and 2006, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 15, 2007, on our consideration of Pathway Living Center, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audits.

*Clifton Gunderson LLP*

Clinton, Iowa  
December 15, 2007

**PATHWAY LIVING CENTER, INC.**  
**STATEMENTS OF FINANCIAL POSITION**  
**June 30, 2007 and 2006**

	<u>2007</u>	<u>2006</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 475,900	\$ 297,165
Accounts receivable	207,106	334,610
Prepaid expenses	9,764	9,699
Land, buildings, equipment, vehicles, and furniture and fixtures at cost less accumulated depreciation of \$311,975 in 2007 and \$270,635 in 2006	419,510	426,873
<b>TOTAL ASSETS</b>	<b>\$ 1,112,280</b>	<b>\$ 1,068,347</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>LIABILITIES</b>		
Accounts payable	\$ 26,783	\$ 54,160
Accrued payroll and compensated absences	81,817	79,497
Accrued payroll taxes and deductions	12,183	11,549
Property tax payable	2,360	1,938
Mortgages payable	5,500	22,157
Total liabilities	128,643	169,301
<b>NET ASSETS</b>		
Unrestricted	983,637	899,046
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 1,112,280</b>	<b>\$ 1,068,347</b>

The accompanying notes are an integral part of the financial statements.

**PATHWAY LIVING CENTER, INC.**  
**STATEMENTS OF ACTIVITIES**  
**Years Ended June 30, 2007 and 2006**

	<u>2007</u>	<u>2006</u>
<b>REVENUES, GAINS, AND OTHER SUPPORT</b>		
Other governmental revenue	\$ 223,942	\$ 184,499
Medicaid	1,133,020	1,074,862
Individuals	107,684	104,504
Rent	41,520	42,128
Grant revenue	62,000	52,490
Interest	3,806	3,946
Other	<u>12,884</u>	<u>9,949</u>
Total revenues, gains, and other support	<u>1,584,856</u>	<u>1,472,378</u>
<b>EXPENSES</b>		
Program services		
Community based	1,397,761	1,356,154
Homeless housing	<u>36,832</u>	<u>33,373</u>
Total program services	1,434,593	1,389,527
General and administrative	<u>65,672</u>	<u>62,679</u>
Total expenses	<u>1,500,265</u>	<u>1,452,206</u>
<b>CHANGE IN NET ASSETS</b>	84,591	20,172
<b>NET ASSETS, BEGINNING OF YEAR</b>	<u>899,046</u>	<u>878,874</u>
<b>NET ASSETS, END OF YEAR</b>	<u>\$ 983,637</u>	<u>\$ 899,046</u>

The accompanying notes are an integral part of the financial statements.

**PATHWAY LIVING CENTER, INC.**  
**STATEMENTS OF FUNCTIONAL EXPENSES**  
**Years Ended June 30, 2007 and 2006**

	<b>2007</b>			
	<u>Community</u>	<u>Homeless</u>	<u>General and</u>	<u>Total</u>
	<u>Based</u>	<u>Housing</u>	<u>Administrative</u>	
Staff salaries	\$ 943,799	\$ 2,953	\$ 52,466	\$ 999,218
Employee benefits	161,961	-	9,003	170,964
Payroll taxes	75,602	-	4,203	79,805
Staff development and training	7,703	-	-	7,703
Travel	13,913	430	-	14,343
Community assistance	-	-	-	-
Vehicle maintenance	17,946	-	-	17,946
Programming	2,923	-	-	2,923
Food	17,797	-	-	17,797
Consumer allowances	4,875	-	-	4,875
Furnishings	988	48	-	1,036
Household supplies	3,933	81	-	4,014
Janitorial supplies	853	45	-	898
Medical supplies	217	-	-	217
Office supplies	9,346	-	-	9,346
Printing	1,502	-	-	1,502
Postage	1,487	-	-	1,487
Telephone	7,985	-	-	7,985
Pagers	222	-	-	222
Networking	1,049	-	-	1,049
Utilities	21,143	6,939	-	28,082
Management fees	-	4,982	-	4,982
Building and grounds	26,937	6,273	-	33,210
Insurance	34,830	1,352	-	36,182
Bad debt expense	-	-	-	-
Professional fees	6,830	-	-	6,830
Depreciation	31,370	10,583	-	41,953
Interest expense	41	950	-	991
Dues and subscriptions	1,130	-	-	1,130
Property taxes	-	2,172	-	2,172
Miscellaneous	1,379	24	-	1,403
<b>TOTAL EXPENSES</b>	<u>\$ 1,397,761</u>	<u>\$ 36,832</u>	<u>\$ 65,672</u>	<u>\$ 1,500,265</u>

**PATHWAY LIVING CENTER, INC.**  
**STATEMENTS OF FUNCTIONAL EXPENSES**  
**Years Ended June 30, 2007 and 2006**

	2006			
	<u>Community Based</u>	<u>Homeless Housing</u>	<u>General and Administrative</u>	<u>Total</u>
Staff salaries	\$ 939,144	\$ 2,377	\$ 51,284	\$ 992,805
Employee benefits	135,592	-	7,404	142,996
Payroll taxes	73,083	-	3,991	77,074
Staff development and training	11,540	-	-	11,540
Travel	16,524	284	-	16,808
Community assistance	-	250	-	250
Vehicle maintenance	16,616	-	-	16,616
Programming	3,403	-	-	3,403
Food	16,651	-	-	16,651
Consumer allowances	7,080	-	-	7,080
Furnishings	7,082	71	-	7,153
Household supplies	3,763	26	-	3,789
Janitorial supplies	1,064	5	-	1,069
Medical supplies	358	-	-	358
Office supplies	6,878	-	-	6,878
Printing	1,439	-	-	1,439
Postage	1,304	19	-	1,323
Telephone	7,847	-	-	7,847
Pagers	222	-	-	222
Networking	1,284	-	-	1,284
Utilities	19,597	5,360	-	24,957
Management fees	-	4,419	-	4,419
Building and grounds	19,743	6,513	-	26,256
Insurance	30,817	1,763	-	32,580
Bad debt expense	181	-	-	181
Professional fees	6,725	-	-	6,725
Depreciation	25,685	8,483	-	34,168
Interest expense	71	1,608	-	1,679
Dues and subscriptions	1,145	-	-	1,145
Property taxes	-	2,172	-	2,172
Miscellaneous	1,316	23	-	1,339
<b>TOTAL EXPENSES</b>	<u>\$ 1,356,154</u>	<u>\$ 33,373</u>	<u>\$ 62,679</u>	<u>\$ 1,452,206</u>

The accompanying notes are an integral part of the financial statements.

**PATHWAY LIVING CENTER, INC.**  
**STATEMENTS OF CASH FLOWS**  
**Years Ended June 30, 2007 and 2006**

	<u>2007</u>	<u>2006</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in net assets	\$ 84,591	\$ 20,172
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	41,953	34,168
Bad debts	-	181
Effects of changes in operating assets and liabilities:		
Accounts receivable	127,504	(81,597)
Prepaid expenses	(65)	(1,147)
Accounts payable	(27,377)	49,553
Accrued payroll and compensated absences	2,320	18,037
Accrued payroll taxes and deductions	634	3,941
Property tax payable	422	234
	229,982	43,542
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of equipment, vehicles, and furniture and fixtures	(34,590)	(44,826)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Principal payments on mortgages payable	(16,657)	(3,000)
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	178,735	(4,284)
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	297,165	301,449
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	\$ 475,900	\$ 297,165

Cash paid for interest was \$991 in 2007 and \$1,679 in 2006.

The accompanying notes are an integral part of the financial statements.

**PATHWAY LIVING CENTER, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2007 and 2006**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Pathway Living Center, Inc. was established as a nonprofit organization to provide a recovering environment to persons who otherwise lack support in daily living, suffer social isolation and/or experience financial hardships. Pathway Living Center, Inc., advocates for the needs of individuals with chronic mental illness. It is a consumer-oriented program that promotes individual empowerment to make choices based on personal needs. The prevailing service delivery goals are to give the consumers choices in determining where to live, work, learn and recreate in the community of their choice and assist consumers in accessing resources to meet their specific needs.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, losses, and other changes in net assets during the reporting period. Actual results could differ from those estimates.

**Basis of Accounting**

Basis of accounting refers to when revenues and expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The accompanying financial statements have been prepared on the accrual basis of accounting in conformity with generally accepted accounting principles. Revenues are recognized when earned and expenses are recorded when the liability is incurred.

**Basis of Presentation**

Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of Pathway Living Center, Inc. and changes therein are classified and reported as follows:

Unrestricted net assets - Net assets that are not subject to donor-imposed stipulations.

**Cash and Cash Equivalents**

For purposes of the statement of cash flows, Pathway Living Center, Inc. considers all cash on deposit at banks, including savings and money market accounts, to be cash equivalents.

**PATHWAY LIVING CENTER, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2007 and 2006**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Accounts Receivable**

Accounts receivable are recorded when invoices are issued and are presented in the balance sheet net of the allowance for doubtful accounts. Accounts receivable are written off when they are determined to be uncollectible. Pathway Living Center, Inc. believes no allowance for doubtful accounts is necessary at June 30, 2007 and 2006.

**Land, Buildings, Equipment, Vehicles, and Furniture and Fixtures**

Land is stated at cost. Buildings, equipment, vehicles, and furniture and fixtures are stated at cost less accumulated depreciation. The cost of buildings, equipment, vehicles, and furniture and fixtures is being depreciated over their estimated useful lives, using the straight-line method. Rates of depreciation vary from seven to forty years on buildings, five to ten years on equipment, five years on vehicles, and five to seven years on furniture and fixtures.

**Impairment of Long Lived Assets**

Pathway Living Center, Inc. reviews long-lived assets for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of carrying amount or the fair value less costs to sell.

**Compensated Absences**

Pathway Living Center, Inc. employees accumulate a limited amount of earned but unused vacation and sick benefits payable to employees. Amounts representing the cost of compensated absences are recorded as liabilities and have been computed based on rates of pay in effect at June 30, 2007 and 2006.

**Income Tax Status**

Pathway Living Center, Inc. is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. In addition, the Association qualifies for the charitable contribution deduction under Section 179(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a)(2).

**PATHWAY LIVING CENTER, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2007 and 2006**

**NOTE 2 - LAND, BUILDINGS, EQUIPMENT, VEHICLES, AND FURNITURE AND FIXTURES**

At June 30, 2007 and 2006, the composition of land, buildings, equipment, vehicles, and furniture and fixtures was as follows:

	<u>2007</u>	<u>2006</u>
Land	\$ 13,425	\$ 13,425
Buildings	558,583	536,738
Equipment	69,471	66,967
Vehicles	64,495	55,367
Furniture and fixtures	<u>25,511</u>	<u>25,011</u>
Total cost	731,485	697,508
Less accumulated depreciation	<u>(311,975)</u>	<u>(270,635)</u>
<b>Total land, buildings, equipment,     vehicles, and furniture and fixtures</b>	<u>\$ 419,510</u>	<u>\$ 426,873</u>

Depreciation expense was \$41,953 and \$34,168 for the years ended June 30, 2007 and 2006, respectively.

**NOTE 3 - MORTGAGES PAYABLE**

Mortgages payable at June 30, 2007 and 2006 consisted of the following:

	<u>2007</u>	<u>2006</u>
Loan agreement with Gateway State Bank dated April 26, 2002 in the amount of \$33,395. The interest rate in effect is 6.750%. Interest is payable monthly. Principal is due on demand, however, if not demanded, 35 monthly payments of \$384 each, beginning June 1, 2002 and continuing through and including May 1, 2005 on which date all outstanding principal and accrued but unpaid interest shall be due and payable in full. This loan was extended to May 1, 2008, under the same payments and interest rate. Secured by real estate, with a book value of \$95,427 and \$98,248 for the years ended June 30, 2007 and 2006, respectively.	\$ 5,500	\$ 22,157
Less portion due in one year	<u>5,500</u>	<u>22,157</u>
<b>Long-term mortgages payable</b>	<u>\$ -</u>	<u>\$ -</u>

**PATHWAY LIVING CENTER, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2007 and 2006**

**NOTE 4 - RETIREMENT PLAN**

On September 1, 1998, Pathway Living Center, Inc. adopted the Pathway Living Center, Inc. 401(k) Plan. Employee contributions are discretionary and are limited to the percentage and dollar limits prescribed by law. The maximum amount the employer will match, if any, is on the first 1.5% of compensation deposited as elective contributions.

The employer matching contribution to the Plan for the years ended June 30, 2007 and 2006 was \$38,402 and \$39,260, respectively.

**NOTE 5 - CONCENTRATION OF CREDIT RISK**

Pathway Living Center, Inc. has deposits at a financial institution which exceed federal depository insurance limits. Management believes that the credit risk related to these deposits is minimal.

This information is an integral part of the accompanying financial statements.

**Independent Auditor's Report on Internal Control Over Financial Reporting and on  
Compliance and Other Matters Based on an Audit of Financial Statements  
Performed in Accordance with Government Auditing Standards**

Board of Directors  
Pathway Living Center, Inc.  
Clinton, Iowa

We have audited the financial statements of Pathway Living Center, Inc. as of and for the year ended June 30, 2007, which collectively comprise Pathway Living Center, Inc.'s basic financial statements and have issued our report thereon dated December 15, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

**Internal Control Over Financial Reporting**

In planning and performing our audit, we considered Pathway Living Center, Inc.'s internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the entity's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the deficiencies described in the accompanying Schedule of Findings and Responses as items 07-01 and 07-02 to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that none of the significant deficiencies described above are material weaknesses.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Pathway Living Center, Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Pathway Living Center, Inc.'s responses to findings identified in our audit are described in the accompanying Schedule of Findings and Responses. While we expressed our conclusions on the Center's responses, we did not audit Pathway Living Center Inc.'s responses and accordingly, we express no opinion on them.

This report, a public record by law, is intended solely for the information and use of Pathway Living Center, Inc. and other parties to whom the Center may report. This report is not intended to be and should not be used by anyone other than these specified parties.

*Clifton Henderson LLP*

Clinton, Iowa  
December 15, 2007

**PATHWAY LIVING CENTER, INC.**  
**SCHEDULE OF FINDINGS AND RESPONSES**  
**Years Ended June 30, 2007 and 2006**

**Part I - Findings Related to the Financial Statements:**

**Significant Deficiencies**

07-01 Financial Statement Preparation

Criteria:

The entity engages Clifton Gunderson to assist in preparing its financial statements and accompanying disclosures. However, as independent auditors, Clifton Gunderson cannot be considered part of the entity's internal control system. To establish proper internal control over the preparation of its financial statements, including disclosures, the entity should design and implement a comprehensive review procedure to ensure that the financial statements, including disclosures, are complete and accurate.

Condition:

The entity has not implemented procedures, to the degree necessary, to perform a review and assume responsibility of the entity's financial statements and related disclosures to provide a high level of assurance that potential omissions or other errors that are less than material, but more than inconsequential, would be identified and corrected.

Effect:

Management or employees in the normal course of performing their assigned functions may not prevent or detect financial statement misstatements and disclosure omissions in a timely manner.

Cause:

The entity has relied on independent auditor's to some degree to provide assurance that the financial statements, including disclosures, are not materially misstated.

Recommendation:

Management should perform a comprehensive review of the financial statements to ensure that the financial statements, including disclosures, are complete and accurate.

Response:

Management will perform a comprehensive review of the financial statements to ensure that the financial statements, including disclosures, are complete and accurate.

Conclusion:

Response accepted.

**PATHWAY LIVING CENTER, INC.**  
**SCHEDULE OF FINDINGS AND RESPONSES**  
**Years Ended June 30, 2007 and 2006**

**Part I - Findings Related to the Financial Statements: (CONTINUED)**

07-02 Segregation of Duties

Criteria:

Internal controls should be in place to reduce to a relatively low risk the likelihood a material misstatement to the financial statements could occur and not be detected in a timely period by employees in the normal course of performing their assigned functions. A good system of internal controls contemplates an adequate segregation of duties so that no one individual handles a transaction from its inception to its completion.

Condition:

Currently, two people have the primary responsibility for most of the accounting and financial duties. As a result, all of those aspects of internal control which rely upon an adequate segregation of duties are, for all practical purposes, missing.

Effect:

As result of this condition, there is a higher risk that errors or irregularities could occur and not be detected within a timely period.

Cause:

The entity has a limited number of personnel performing accounting functions.

Recommendation:

The entity should be aware of the lack of segregation of duties and regularly review controls which could be put in place to mitigate the risk that misstatements could occur and not be detected.

Response:

The entity recognizes that it would not be cost effective to hire additional personnel to maximize the segregation of accounting duties due to its size. However, the entity is aware of the condition and will continue to monitor and implement compensating controls.

Conclusion:

Response accepted.

**PATHWAY LIVING CENTER, INC.  
SCHEDULE OF FINDINGS AND RESPONSES  
Years Ended June 30, 2007 and 2006**

**Part I - Findings Related to the Financial Statements: (CONTINUED)**

**Instances of Non-Compliance:**

No matters were noted.