

*Belmont Medical
Center*
Centering Health Care Around You

**BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER**

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BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
BOARD OF TRUSTEES AND MEDICAL CENTER OFFICIALS

<u>Name</u>	<u>Title</u>	<u>Term Expires</u>
<u>Board of Trustees</u>		
Frank Beminio	Chairperson	2010
Tom Christianson	Vice-Chairperson	2011
Steve Been	Secretary	2011
Terri Havens	Member	2010
Brad Robson	Member	2011
<u>Medical Center Officials</u>		
Nancy Gabrielson	Administrator/Chief Executive Officer	
Greg Polzin	Chief Financial Officer	



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INDEPENDENT AUDITOR'S REPORT

The Board of Trustees
Belmond Community Hospital
d/b/a Belmond Medical Center
Belmond, Iowa

We have audited the accompanying balance sheets of the primary government of Belmond Community Hospital, d/b/a Belmond Medical Center, as of June 30, 2008 and 2007, and the related statements of revenues, expenses, and changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of the Medical Center's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

The financial statements referred to above include only the primary government of Belmond Community Hospital, d/b/a Belmond Medical Center. The financial statements do not include the financial data for Belmond Medical Center's legally separate component unit (Belmond Community Hospital Foundation), which accounting principles generally accepted in the United States of America require to be reported with the financial data of Belmond Medical Center.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the primary government of Belmond Medical Center as of June 30, 2008 and 2007, and the changes in its financial position and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

However, the primary government financial statements, because they do not include the financial data of the component unit of Belmond Medical Center, do not purport to, and do not, present fairly the financial position of Belmond Medical Center, as of June 30, 2008 and 2007, and the results of its operations and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

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As indicated in the Medical Center's Summary of Significant Accounting Policies in Note 1 to the financial statements, management has elected to report interest expense as an operating expense in the Statement of Revenues, Expenses, and Changes in Net Assets. Governmental Accounting Standards Board Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments*, does not establish a definition of operating revenues and expenses versus nonoperating revenues and expenses. Rather, governments are required to establish their own policy defining operating revenues and expenses and apply the policy consistently. The common practice for governmental health care entities is to include interest expense in nonoperating revenues and expenses.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 14, 2008, on our consideration of Belmond Medical Center's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audits.

Management's Discussion and Analysis on pages 4 and 5 is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. We did not audit the information and express no opinion on it.

A handwritten signature in cursive script that reads "Eide Sully LLP". The signature is written in black ink and is positioned above the typed name and date.

Dubuque, Iowa
October 14, 2008

Belmond Community Hospital d/b/a Belmond Medical Center

Management's Discussion and Analysis

This section of Belmond Community Hospital's annual financial report presents background information and management's analysis of the financial performance during the fiscal year that ended June 30, 2008. We encourage readers to read this analysis in conjunction with the financial statements in this report.

Financial Highlights

- The Medical Center's total assets increased by \$1,181,188 or 29.7%. A significant portion of this increase represents an increase in cash and cash equivalents and in capital equipment and buildings.
- The Medical Center's assets exceeded liabilities by \$3,954,473 at June 30, 2008. Minimal borrowing occurred during the year to finance equipment needs.
- During the year, the Medical Center's total operating revenues increased 29.4% to \$7,731,956, while the operating expenses increased by only 25.0% to \$7,419,190. The Medical Center had income from operations of \$312,766, which is 4.0% of total operating revenues.
- The Medical Center made capital equipment and building investments totaling \$809,400 during the fiscal year. The source of funding for these items was derived from operations, contributions, and borrowings.

Overview of the Financial Statements

The basic financial statements of the Medical Center report information using Governmental Accounting Standards Board (GASB) accounting principles. These statements offer short-term and long-term information about its activities.

The balance sheets provide information about the nature and amounts of the Medical Center's assets and liabilities. The balance sheet at June 30, 2008, reports total assets of \$5,156,259, total liabilities of \$1,201,786 and net assets of \$3,954,473.

The statements of revenues, expenses, and changes in net assets provide information on the Medical Center's revenues and expenses. These statements indicate total operating revenues of \$7,731,956 and total operating expenses of \$7,419,190 during fiscal year 2008. The operating income was \$312,766 in 2008, compared to an operating income of \$35,927 in 2007.

There are notes to the financial statements included in the audit report. All of the notes are consistent with and similar to audit reports from prior years. There are also several supplementary schedules that provide the reader detail about the source of the Medical Center's revenues and expenses. The reader is encouraged to examine these notes and schedules for additional information.

Long-term Debt

At year-end, Belmond Community Hospital had two note payables for equipment purchases made. The total owed on both notes including current maturities at year end was \$291,446.

Factors Bearing on Financial Future

Belmond Community Hospital's financial position continued to improve. Total Operating Revenues increased 29.4%. Contracts with Third Party Payors did increase. However, expenses were well controlled. The current condition of the economy continues to be a concern for Medical Center officials. Some of the realities that might potentially become challenges for the Medical Center are as follows:

- Expenses will continue to increase
- Facilities at the Medical Center require constant maintenance and upkeep
- There is a lack of space due to the current and expected growth
- Technology continues to expand and current technology becomes outdated, presenting an on-going challenge to maintain up-to-date technology at a reasonable cost
- Potential changes in federal and state reimbursement for patient services

Belmond Community Hospital anticipates the next fiscal year will be busier than the last and total operating revenues should increase. The Administration will maintain a close watch over resources to maintain the Medical Center's ability to react to unknown issues.

Requests for Information

Questions regarding the information provided in this report or requests for additional financial information should be addressed to the office of the Chief Financial Officer at the following address:

Belmond Community Hospital
Attn: Chief Financial Officer
403 1st St. S.E.
Belmond, IA 50421

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
BALANCE SHEETS
JUNE 30, 2008 AND 2007

	<u>2008</u>	<u>2007</u>
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents - Note 4	\$ 1,165,819	\$ 688,541
Receivables		
Patient, net of estimated uncollectibles		
of \$851,000 in 2008 and \$535,000 in 2007	1,254,805	1,008,753
Estimated third-party payor settlements	-	80,000
Other	10,668	16,733
Supplies	122,601	91,536
Prepaid expense	44,933	58,743
Total current assets	<u>2,598,826</u>	<u>1,944,306</u>
ASSETS LIMITED AS TO USE - Note 4		
Internally designated for ambulance	<u>92,840</u>	<u>76,257</u>
LAND, BUILDINGS, AND EQUIPMENT, net - Note 5	<u>2,454,924</u>	<u>1,928,906</u>
OTHER ASSETS		
Notes receivable	5,804	9,445
Joint venture - Note 6	3,865	16,157
Total other assets	<u>9,669</u>	<u>25,602</u>
Total assets	<u>\$ 5,156,259</u>	<u>\$ 3,975,071</u>

See notes to financial statements.

	<u>2008</u>	<u>2007</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Excess of outstanding checks over bank balance	\$ -	\$ 102,083
Current maturities of long-term debt - Note 7	100,372	-
Accounts payable		
Trade	450,135	214,864
Estimated third-party payor settlements	150,000	-
Accrued expenses		
Salaries and wages	122,077	81,616
Vacation	140,153	110,714
Payroll taxes and employee benefits	47,975	68,274
Total current liabilities	1,010,712	577,551
LONG-TERM DEBT, less current maturities - Note 7	191,074	-
Total liabilities	1,201,786	577,551
COMMITMENT - Note 15		
NET ASSETS		
Invested in capital assets, net of related debt	2,163,478	1,928,906
Unrestricted	1,790,995	1,468,614
Total net assets	3,954,473	3,397,520
Total liabilities and net assets	\$ 5,156,259	\$ 3,975,071

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS
YEARS ENDED JUNE 30, 2008 AND 2007

	<u>2008</u>	<u>2007</u>
OPERATING REVENUES		
Net patient service revenue (net of provision for bad debts of \$331,125 in 2008 and \$207,688 in 2007 - Notes 2 and 3)	\$ 7,671,090	\$ 5,919,505
Other operating revenues	<u>60,866</u>	<u>53,681</u>
TOTAL OPERATING REVENUES	<u>7,731,956</u>	<u>5,973,186</u>
OPERATING EXPENSES		
Salaries and wages	2,728,066	1,964,706
Employee benefits	706,320	541,277
Supplies and other expenses	3,713,529	3,183,407
Depreciation	267,597	247,759
Interest and amortization	<u>3,678</u>	<u>110</u>
TOTAL OPERATING EXPENSES	<u>7,419,190</u>	<u>5,937,259</u>
OPERATING INCOME	<u>312,766</u>	<u>35,927</u>
NONOPERATING REVENUES		
Investment income	27,181	39,227
Noncapital grants and contributions	49,869	52,013
Other	<u>5,708</u>	<u>2,478</u>
TOTAL NONOPERATING REVENUES	<u>82,758</u>	<u>93,718</u>
REVENUES IN EXCESS OF EXPENSES BEFORE CAPITAL CONTRIBUTIONS AND GRANTS	395,524	129,645
Capital contributions and grants	<u>161,429</u>	<u>37,612</u>
INCREASE IN NET ASSETS	556,953	167,257
NET ASSETS BEGINNING OF YEAR	<u>3,397,520</u>	<u>3,230,263</u>
NET ASSETS END OF YEAR	<u>\$ 3,954,473</u>	<u>\$ 3,397,520</u>

See notes to financial statements.

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
STATEMENTS OF CASH FLOWS
YEARS ENDED JUNE 30, 2008 AND 2007

	<u>2008</u>	<u>2007</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts of patient service revenue	\$ 7,655,038	\$ 5,404,119
Payments of salaries and wages	(2,687,605)	(1,946,566)
Payments of supplies and other expenses	(4,288,429)	(3,766,267)
Other receipts and payments, net	<u>64,507</u>	<u>59,565</u>
NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES	<u>743,511</u>	<u>(249,149)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Noncapital grants and contributions received	49,869	52,013
Other income	<u>-</u>	<u>335</u>
NET CASH PROVIDED BY NONCAPITAL FINANCING ACTIVITIES	<u>49,869</u>	<u>52,348</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Purchase of property and equipment	(793,615)	(106,540)
Proceeds from sale of property and equipment	1,000	-
Interest payments on long-term debt	(3,960)	(100)
Proceeds from issuance of long-term debt	330,489	-
Principal payments on long-term debt	(39,043)	(4,732)
Capital contributions and grants	<u>161,429</u>	<u>37,612</u>
NET CASH USED FOR CAPITAL AND RELATED FINANCING ACTIVITIES	<u>(343,700)</u>	<u>(73,760)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
(Increase) decrease in assets limited as to use	(16,583)	2,795
Distribution from joint venture	17,000	-
Investment income	<u>27,181</u>	<u>39,227</u>
NET CASH PROVIDED BY INVESTING ACTIVITIES	<u>27,598</u>	<u>42,022</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	477,278	(228,539)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	<u>688,541</u>	<u>917,080</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u>\$ 1,165,819</u>	<u>\$ 688,541</u>

(continued)

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
STATEMENTS OF CASH FLOWS
YEARS ENDED JUNE 30, 2008 AND 2007

	<u>2008</u>	<u>2007</u>
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES		
Operating income	\$ 312,766	\$ 35,927
Adjustments to reconcile operating income to net cash provided by (used for) operating activities		
Depreciation	267,597	247,759
Interest expense considered capital and related financing activity	3,678	110
Provision for bad debts	331,125	207,688
Changes in assets and liabilities		
Patient receivables	(577,177)	(414,519)
Estimated third-party payor settlements	230,000	(308,555)
Other receivables	6,065	8,180
Supplies	(31,065)	7,403
Prepaid expense	13,810	10,522
Notes receivable	3,641	5,884
Accounts payable	133,188	(114,406)
Accrued expenses	<u>49,883</u>	<u>64,858</u>
NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES	<u>\$ 743,511</u>	<u>\$ (249,149)</u>

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Belmond Medical Center (“the Medical Center”) is a 22-bed municipal hospital of the City of Belmond, organized under Chapter 392 of the Code of Iowa. Through February 28, 2007, the Medical Center provided health care services in accordance with a Master Affiliation Agreement with Mercy Medical Center – North Iowa as discussed further in Note 10. As of March 1, 2007, the Medical Center provided health care services in accordance with a Master Affiliation Agreement with Wright Medical Center. Services are provided to residents of Wright and surrounding counties in central Iowa. The Medical Center is exempt from income taxes as a political subdivision.

The Medical Center’s financial statements are prepared in conformity with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board.

Reporting Entity

For financial reporting purposes, the Medical Center has included all funds, organizations, agencies, boards, commissions, and authorities. The Medical Center has also considered all potential component units for which it is financially accountable, and other organizations for which the nature and significance of their relationship with the Medical Center are such that exclusion would cause the Medical Center’s financial statements to be misleading or incomplete. The Governmental Accounting Standards Board has set forth criteria to be considered in determining financial accountability. These criteria include appointing a voting majority of an organization’s governing body, and (1) the ability of the Medical Center to impose its will on that organization or (2) the potential for the organization to provide specific benefits to, or impose specific financial burdens on the Medical Center. Belmond Hospital Foundation is a component unit of the Medical Center. However, the Medical Center has elected to exclude the Foundation from these financial statements.

Basis of Presentation

The balance sheet displays the Medical Center’s assets and liabilities, with the difference reported as net assets. Net assets are reported in three categories:

Invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation and reduced by outstanding balances for bonds, notes, and other debt attributable to the acquisition, construction or improvement of those assets.

Restricted net assets result when constraints placed on net asset use are either externally imposed or imposed by law through constitutional provisions or enabling legislation. There were no restricted net assets as of June 30, 2008 and 2007.

Unrestricted net assets consist of net assets not meeting the definition of the two preceding categories. Unrestricted net assets often have constraints on resources imposed by management which can be removed or modified.

When both restricted and unrestricted resources are available for use, generally it is the Medical Center’s policy to use restricted resources first.

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

Measurement Focus and Basis of Accounting

Basis of accounting refers to when revenues and expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The Medical Center reports in accordance with accounting principles generally accepted in the United States of America as specified by the American Institute of Certified Public Accountants' *Audit and Accounting Guide for Health Care Organizations* and, as a governmental entity, also provides certain disclosures required by the Governmental Accounting Standards Board (GASB). The accompanying financial statements have been prepared on the accrual basis of accounting. Revenues are recognized when earned, and expenses are recorded when the liability is incurred.

In reporting its financial activity, the Medical Center applies all applicable GASB pronouncements for proprietary funds as well as the following pronouncements issued on or before November 30, 1989, unless these pronouncements conflict with or contradict GASB pronouncements: Financial Accounting Standards Board Statements and Interpretations, Accounting Principles Board Opinions, and Accounting Research Bulletins of the Committee on Accounting Procedure.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include highly liquid investments with original maturities of three months or less when purchased, excluding assets limited as to use.

Patient Receivables

Patient receivables are uncollateralized patient and third-party payor obligations. Unpaid patient receivables are not charged interest on amounts owed.

Payments of patient receivables are allocated to the specific claims identified on the remittance advice or, if unspecified, are applied to the earliest unpaid claim. Accounts past due more than 120 days are turned over to collection agents.

The carrying amount of patient receivables is reduced by a valuation allowance that reflects management's estimate of amounts that will not be collected from patients and third-party payors. Management reviews patient receivables by payor class and applies percentages to determine estimated amounts that will not be collected from third parties under contractual agreements and amounts that will not be collected from patients due to bad debts. Management considers historical write off and recovery information in determining the estimated bad debt provision. Management also reviews accounts to determine if classification as charity care is appropriate.

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

Supplies

Supplies are valued at cost using the first-in, first-out method.

Land, Buildings, and Equipment

Land, buildings, and equipment acquisitions in excess of \$5,000 are capitalized and are recorded at cost. Land, buildings, and equipment donated for the Medical Center's operations are recorded as additions to net assets at fair value at the date of receipt. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. The estimated useful lives of land, buildings, and equipment are as follows:

Land improvements	5-25 years
Buildings and improvements	5-50 years
Equipment	3-20 years

Assets Limited as to Use

Assets limited as to use include assets which have been internally designated by the Medical Center's Board of Trustees. Board designated assets remain under the control of the Board of Trustees, which may at its discretion later use the funds for other purposes.

Restricted funds are used to differentiate funds which are limited by the donor to specific uses from funds on which the donor places no restriction or which arise as a result of the operation of the Medical Center for its stated purposes. Resources set aside for Board-designated purposes are not considered to be restricted. Resources restricted by donors or grantors for specific operating purposes are reported in nonoperating revenue to the extent expended within the period. The Medical Center does not have any restricted funds at June 30, 2008 and 2007, respectively.

Compensated Absences

Medical Center employees accumulate a limited amount of earned but unused vacation hours for subsequent use or for payment upon termination, death, or retirement. The cost of vacation payments is recorded as a current liability on the balance sheet. The compensated absences liability has been computed based on rates of pay in effect at June 30, 2008 and 2007.

Operating Revenues and Expenses

The Medical Center's statement of revenues, expenses, and changes in net assets distinguishes between operating and nonoperating revenues and expenses. Operating revenues result from exchange and non-exchange transactions associated with providing health care services – the Medical Center's principal activity. Non-exchange revenues, including interest income, grants, and unrestricted contributions, are reported as nonoperating revenues. Operating expenses are all expenses incurred to provide health care services, including interest expense.

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

Net Patient Service Revenue

The Medical Center has agreements with third-party payors that provide for payments to the Medical Center at amounts different from its established rates. Payment arrangements include prospectively determined rates, reimbursed costs, discounted charges, and per diem payments. Patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors and a provision for uncollectible accounts. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Grants and Contributions

Revenues from grants and contributions (including contributions of capital assets) are recognized when all eligibility requirements, including time requirements, are met. Grants and contributions may be restricted for either specific operating purposes or for capital purposes. Amounts that are restricted to a specific operating purpose are reported as operating revenues. Amounts that are unrestricted are reported as nonoperating revenues. Amounts restricted to capital acquisitions are reported after nonoperating revenues and expenses.

Advertising Costs

Costs incurred for producing and distributing advertising are expensed as incurred. The Medical Center incurred \$42,194 and \$18,840 for advertising costs for the years ended June 30, 2008 and 2007, respectively.

Charity Care

To fulfill its mission of community service, the Medical Center provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Revenue from services to these patients is recorded in the accounting system at the established rates, but the Medical Center does not pursue collection of the amounts. The resulting adjustments are recorded as adjustments to patient service revenue depending on the timing of the charity determination.

Investment Income

Interest on cash and deposits is included in nonoperating revenues and expenses.

Other Significant Accounting Policies

Other significant accounting policies are set forth in the financial statements and the notes thereto.

Reclassification

Certain items from the 2007 financial statements have been reclassified to conform to the current year presentation.

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

NOTE 2 – CHARITY CARE

The Medical Center maintains records to identify and monitor the level of charity care it provides. These records include the amount of charges foregone for services and supplies furnished under its charity care policy. The amounts of charges foregone were \$19,661 and \$6,184 for the years ended June 30, 2008 and 2007, respectively. The estimated costs of the charges foregone, based upon an overall cost to charge ratio calculation, for the years ended June 30, 2008 and 2007, were \$12,000 and \$4,000, respectively.

NOTE 3 – NET PATIENT SERVICE REVENUE

The Medical Center has agreements with third-party payors that provide for payments to the Medical Center at amounts different from its established rates. A summary of the payment arrangements with major third-party payors follows:

Medicare: The Medical Center is licensed as a Critical Access Hospital (CAH). The Medical Center is reimbursed for most inpatient and outpatient services at cost with final settlement determined after submission of annual cost reports by the Medical Center and are subject to audits thereof by the Medicare fiscal intermediary. The Medical Center's Medicare cost reports have been settled by the Medicare fiscal intermediary through the year ended June 30, 2006. The Medical Center's classification of patients under the Medicare program and the appropriateness of their admission are subject to an independent review by a peer review organization under contract with the Medical Center.

Medicaid: Inpatient and outpatient services rendered to Medicaid program beneficiaries are paid based on a cost reimbursement methodology. The Medical Center is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Medical Center and audits thereof by the Medicaid fiscal intermediary. The Medical Center's Medicaid cost reports have been processed by the Medicaid fiscal intermediary through June 30, 2005.

Other Payors: The Medical Center has also entered into payment agreements with certain commercial insurance carriers and other organizations. The basis for payment to the Medical Center under these agreements may include prospectively determined rates and discounts from established charges.

Revenue from the Medicare and Medicaid programs accounted for approximately 60% and 2%, respectively, of the Medical Center's net patient service revenue for the year ended June 30, 2008, and 58% and 3%, respectively, of the Medical Center's net patient service revenue for the year ended June 30, 2007. The 2008 net patient service revenue increased by approximately \$100,000 due to prior-year retroactive adjustments in excess of amounts previously estimated.

Laws and regulations governing the Medicare, Medicaid, and other programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term.

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

A summary of patient service revenue, contractual adjustments, and provision for bad debts for the years ended June 30, 2008 and 2007, is as follows:

	<u>2008</u>	<u>2007</u>
Total patient service revenue	<u>\$ 11,633,867</u>	<u>\$ 8,410,069</u>
Contractual adjustments:		
Medicare	(2,503,909)	(1,547,776)
Medicaid	(334,866)	(160,081)
Blue Cross	(513,876)	(382,714)
Other	<u>(279,001)</u>	<u>(192,305)</u>
Total contractual adjustments	<u>(3,631,652)</u>	<u>(2,282,876)</u>
Net patient service revenue	8,002,215	6,127,193
Provision for bad debts	<u>(331,125)</u>	<u>(207,688)</u>
Net patient service revenue (net of provision for bad debts)	<u>\$ 7,671,090</u>	<u>\$ 5,919,505</u>

NOTE 4 – CASH AND DEPOSITS

The Medical Center's deposits in banks at June 30, 2008 and 2007, were entirely covered by Federal depository insurance, or the State Sinking Fund in accordance with Chapter 12C of the Code of Iowa. This chapter provides for additional assessments against the depositories to insure there will be no loss of public funds.

The Medical Center is authorized by statute to invest public funds in obligations of the United States government, its agencies and instrumentalities; certificates of deposit or other evidences of deposit at federally insured depository institutions approved by the Board of Trustees; prime eligible bankers acceptances; certain high rated commercial paper; perfected repurchase agreements; certain registered open-end management investment companies; certain joint investment trusts, and warrants or improvement certificates of a drainage district.

At June 30, 2008 and 2007, the Medical Center's carrying amounts of cash and deposits are as follows:

	<u>2008</u>	<u>2007</u>
Checking and savings accounts	<u>\$ 76,164</u>	<u>\$ 47,219</u>
Repurchase agreement invested in U.S. government bonds and securities	1,149,592	685,524
Certificates of deposit	<u>32,903</u>	<u>32,055</u>
Total deposits	<u>\$ 1,258,659</u>	<u>\$ 764,798</u>

Included in the following balance sheet captions:

Cash and cash equivalents	\$ 1,165,819	\$ 688,541
Assets limited as to use	<u>92,840</u>	<u>76,257</u>
Total deposits	<u>\$ 1,258,659</u>	<u>\$ 764,798</u>

(continued on next page)

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

Interest rate risk is the exposure to fair value losses resulting from rising interest rates. The primary objectives, in order of priority, of all investment activities involving the financial assets of the Medical Center are:

1. **Safety:** Safety and preservation of principal in the overall portfolio.
2. **Liquidity:** Maintaining the necessary liquidity to match expected liabilities.
3. **Return:** Obtaining a reasonable return.

The Medical Center attempts to limit its interest rate risk while investing within the guidelines of its investment policy and Chapter 12C of the Code of Iowa.

NOTE 5 – LAND, BUILDINGS, AND EQUIPMENT

Summaries of land, buildings, and equipment at June 30, 2008 and 2007, are as follows:

	June 30, 2007				June 30, 2008
	<u>Balance</u>	<u>Additions</u>	<u>Deductions</u>	<u>Transfers</u>	<u>Balance</u>
Land, buildings, and equipment					
Land and land improvements	\$ 90,463	\$ 92,391	\$ -	\$ -	\$ 182,854
Building	3,404,604	43,231	-	-	3,447,835
Fixed equipment	160,547	5,374	-	-	165,921
Major movable equipment	<u>2,328,420</u>	<u>668,404</u>	<u>(538,065)</u>	-	<u>2,458,759</u>
Total	<u>5,984,034</u>	<u>\$ 809,400</u>	<u>\$ (538,065)</u>	<u>\$ -</u>	<u>6,255,369</u>
Accumulated depreciation					
Land improvements	20,455	\$ 2,380	\$ -	\$ -	22,835
Building	2,013,513	125,463	-	-	2,138,976
Fixed equipment	44,334	9,961	-	-	54,295
Major movable equipment	<u>1,976,826</u>	<u>129,793</u>	<u>(522,280)</u>	-	<u>1,584,339</u>
Total	<u>4,055,128</u>	<u>\$ 267,597</u>	<u>\$ (522,280)</u>	<u>\$ -</u>	<u>3,800,445</u>
Land, buildings, and equipment, net	<u>\$ 1,928,906</u>				<u>\$ 2,454,924</u>

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

	June 30, 2006				June 30, 2007
	<u>Balance</u>	<u>Additions</u>	<u>Deductions</u>	<u>Transfers</u>	<u>Balance</u>
Land, buildings, and equipment					
Land and land improvements	\$ 90,463	\$ -	\$ -	\$ -	\$ 90,463
Building	3,412,339	-	(7,735)	-	3,404,604
Fixed equipment	79,325	34,052	-	47,170	160,547
Major movable equipment	2,315,153	72,827	(59,560)	-	2,328,420
Construction in progress	47,170	-	-	(47,170)	-
Total	<u>5,944,450</u>	<u>\$ 106,879</u>	<u>\$ (67,295)</u>	<u>\$ -</u>	<u>5,984,034</u>
Accumulated depreciation					
Land improvements	17,661	\$ 2,794	\$ -	\$ -	20,455
Building	1,887,372	134,375	(8,234)	-	2,013,513
Fixed equipment	34,950	9,384	-	-	44,334
Major movable equipment	<u>1,934,332</u>	<u>101,204</u>	<u>(58,710)</u>	<u>-</u>	<u>1,976,826</u>
Total	<u>3,874,315</u>	<u>\$ 247,757</u>	<u>\$ (66,944)</u>	<u>\$ -</u>	<u>4,055,128</u>
Land, buildings, and equipment, net	<u>\$ 2,070,135</u>				<u>\$ 1,928,906</u>

NOTE 6 – JOINT VENTURE

The joint venture represents a 5% investment in Mobile Radiology, LLC, a mobile radiology unit limited liability corporation. This investment is accounted for using the equity method of accounting.

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

NOTE 7 – LONG-TERM DEBT

A schedule of changes in long-term debt at June 30, 2008 and 2007, is as follows:

	Balance June 30, 2007	Additions	Payments (Amortization)	Balance June 30, 2008	Amounts Due Within One Year
5.15% note payable, due in monthly installments through October 2012, secured by equipment	\$ -	\$ 69,414	\$ (8,254)	\$ 61,160	\$ 13,000
4.50% note payable, due in monthly installments through February 2012, secured by equipment	-	261,075	(30,789)	230,286	87,372
Total long-term debt	\$ -	\$ 330,489	\$ (39,043)	291,446	\$ 100,372
Less current maturities				(100,372)	
Long-term debt, less current maturities				<u>\$ 191,074</u>	

Long-term debt maturities are as follows:

<u>Year Ended June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2009	\$ 100,372	\$ 11,062	\$ 111,434
2010	104,966	6,463	111,429
2011	65,989	2,049	68,038
2012	15,113	667	15,780
2013	5,006	47	5,053
Total	<u>\$ 291,446</u>	<u>\$ 20,288</u>	<u>\$ 311,734</u>

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

NOTE 8 – LEASES

The Medical Center leases certain equipment under noncancelable long-term lease agreements. Certain leases have been recorded as operating leases. Total lease expense for the years ended June 30, 2008 and 2007, for all operating leases was \$93,515 and \$21,117, respectively.

Minimum future lease payments for operating leases are as follows:

<u>Year Ending June 30,</u>	
2009	\$ 214,878
2010	214,878
2011	208,598
2012	139,515
2013	<u>114,836</u>
Total minimum lease payments	<u>\$ 892,705</u>

NOTE 9 – PENSION AND RETIREMENT BENEFITS

The Medical Center contributes to the Iowa Public Employees Retirement System (IPERS) which is a cost-sharing multiple-employer defined benefit pension plan administered by the State of Iowa. IPERS provides retirement and death benefits which are established by State statute to plan members and beneficiaries. IPERS issues a publicly available financial report that includes financial statements and required supplementary information. The report may be obtained by writing to IPERS, P.O. Box 9117, Des Moines, Iowa, 50306-9117.

Plan members are required to contribute 3.90% of their annual covered salary, and the Medical Center is required to contribute 6.05% of annual covered payroll for the year ended June 30, 2008. Plan members were required to contribute 3.70% of their annual covered salary, and the Medical Center was required to contribute 5.75% of annual covered payroll for the years ended June 30, 2007 and 2006. Contribution requirements are established by State statute. The Medical Center's contributions to IPERS for the years ended June 30, 2008, 2007, and 2006, were \$162,490, \$111,410, and \$105,026, respectively, equal to the required contributions for each year.

NOTE 10 – RELATED ORGANIZATIONS

Master Affiliation Agreement

The Medical Center had a Master Affiliation Agreement with Mercy Medical Center – North Iowa (MMC-NI) through February 28, 2007, to provide hospital, physician, and other health care services in Wright and surrounding counties in central Iowa under the name of Belmond Community Hospital, d/b/a Belmond Medical Center. As a part of this Master Affiliation Agreement, the Medical Center entered into a professional services agreement with Mercy Medical Center – North Iowa whereby Mercy Medical Center – North Iowa provided professional medical services. Amounts paid to Mercy Medical Center – North Iowa for the provision of these services amounted to \$583,377 for the year ended June 30, 2007.

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

The Medical Center has a Master Affiliation Agreement with Wright Medical Center beginning March 1, 2007, to provide hospital, physician, and other health care services in Wright and surrounding counties in central Iowa under the name of Belmond Community Hospital, d/b/a Belmond Medical Center. As a part of this Master Affiliation Agreement, the Medical Center entered into a professional services agreement with Wright Medical Center whereby Wright Medical Center provides professional medical services. Amounts paid to Wright Medical Center for the provision of these services amounted to \$678,198 and \$384,081 for the years ended June 30, 2008 and 2007, respectively.

Management Services Agreement

The Medical Center had a contractual arrangement with Mercy Medical Center – North Iowa (MMC-NI) through February 28, 2007, to provide administrative staff, management consultation, and other services to the Medical Center. The arrangement does not alter the authority or responsibility of the Board of Trustees of the Medical Center. Expenses for the administrative and management services received for the year ended June 30, 2007, was \$206,335.

The Medical Center has a contractual arrangement with Wright Medical Center beginning March 1, 2007, to provide administrative staff, management consultation, and other services to the Medical Center. The arrangement does not alter the authority or responsibility of the Board of Trustees of the Medical Center. Expenses for the administrative and management services received for the years ended June 30, 2008 and 2007, were \$145,946 and \$84,863, respectively.

Due to and from Affiliated Organizations

As of June 30, 2008 and 2007, the Medical Center's records reflect a due to the Wright Medical Center of \$83,852 and \$56,801, respectively, for the various services and distributions related to these agreements.

Belmond Community Hospital Foundation

The Foundation is organized under the provisions of the Iowa Nonprofit Corporation Act, Chapter 504A Code of Iowa, as amended, and is organized to solicit funds and make contributions to Belmond Medical Center and other charitable 501(c)3 organizations.

The Foundation made contributions to the Medical Center of \$144,350 and \$31,575 for fiscal years ended June 30, 2008 and 2007, respectively.

Belmond Community Hospital Auxiliary

The Belmond Community Hospital Auxiliary was established to advance and promote the welfare of Belmond Medical Center. The Auxiliary's unrestricted resources are distributed to the Medical Center in amounts approved by the Auxiliary's Board of Directors. During the years ended June 30, 2008 and 2007, the Auxiliary made contributions to the Medical Center of \$2,167 and \$5,917, respectively.

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

NOTE 11 – BUDGET AND BUDGETARY ACCOUNTING

In accordance with the Code of Iowa, the Board of Trustees annually adopts a budget. The reported expenses for the years ended June 30, 2008 and 2007, were \$7,419,190 and \$5,937,328 as compared to the budgeted amount of \$6,976,625 and \$6,030,223, respectively.

NOTE 12 – CONTINGENCIES

Malpractice Insurance

The Medical Center has malpractice insurance coverage to provide protection for professional liability losses on claims-made basis subject to a limit of \$1 million per claim and an aggregate limit of \$3 million. Should the claims-made policy not be renewed or replaced with equivalent insurance, claims based on occurrences during its term, but reported subsequently, will be uninsured.

Healthcare Legislation and Regulation

The healthcare industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government healthcare program participation requirements, reimbursement for patient services and Medicare and Medicaid fraud and abuse. Recently, government activity has increased with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by healthcare providers. Violation of these laws and regulations could result in expulsion from government healthcare programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed.

Management believes that the Medical Center is in substantial compliance with fraud and abuse as well as other applicable government laws and regulations. While no regulatory inquiries have been made, compliance with such laws and regulations is subject to government review and interpretation, as well as regulatory actions unknown or unasserted at this time.

NOTE 13 – RISK MANAGEMENT

Belmond Community Hospital, d/b/a Belmond Medical Center, is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These risks are covered by commercial insurance purchased from independent third parties. The Medical Center assumes liability for any deductibles and claims in excess of coverage limitations. Settled claims from these risks have not exceeded commercial insurance coverage for the past three years.

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2008 AND 2007

NOTE 14 – CONCENTRATION OF CREDIT RISK

The Medical Center grants credit without collateral to its patients, most of whom are insured under third-party payor agreements. The mix of receivables from third-party payors and patients at June 30, 2008 and 2007, was as follows:

	<u>2008</u>	<u>2007</u>
Medicare	37%	46%
Medicaid	7	7
Commercial insurance	27	26
Other third-party payors and patients	<u>29</u>	<u>21</u>
	<u>100%</u>	<u>100%</u>

NOTE 15 – COMMITMENT

The Medical Center entered into a real estate contract to purchase property adjacent to the Medical Center for a purchase price of \$300,000. A down payment of \$1,000 was paid upon execution of the contract in fiscal year 2008. The remaining balance of \$299,000 is to be paid on or before December 31, 2008, but no later than six months following the publication of final proceedings by the City Council of the City of Belmond, Iowa. The Medical Center has plans to demolish a significant portion of the building so that the land can be used for future expansion. It is anticipated that this will be completed in 2009 at an estimated cost of \$280,000.

*Belmont Medical
Center*
Centering Health Care Around You



CPAs & BUSINESS ADVISORS

**INDEPENDENT AUDITOR'S REPORT ON
SUPPLEMENTARY INFORMATION**

The Board of Trustees
Belmond Community Hospital
d/b/a Belmond Medical Center
Belmond, Iowa

Our audits were performed for the purpose of forming an opinion on the basic financial statements of the primary government of Belmond Medical Center taken as a whole. The supplementary information is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information, except for the Schedule of Statistical Information on page 31 marked "unaudited," on which we express no opinion, has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Eide Bailly LLP

Dubuque, Iowa
October 14, 2008

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BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULES OF NET PATIENT SERVICE REVENUE
YEARS ENDED JUNE 30, 2008 AND 2007

	TOTAL	
	2008	2007
PATIENT CARE SERVICES		
Adults and pediatrics	\$ 441,442	\$ 313,574
Swing-bed	<u>380,295</u>	<u>274,131</u>
Subtotal	<u>821,737</u>	<u>587,705</u>
OTHER PROFESSIONAL SERVICES		
Operating room	626,192	362,334
Anesthesiology	499,840	258,143
Radiology	1,238,859	1,228,275
Nuclear medicine	523,193	225,818
Laboratory	1,880,308	1,523,315
Respiratory therapy	835,091	353,147
Electroencephalography	221,109	194,359
Occupational therapy	144,828	84,116
Physical therapy	639,244	441,667
Enterstomal therapy	4,048	3,437
Cardiac rehab	79,470	48,600
Speech therapy	8,186	6,503
Medical and surgical supplies	783,619	445,217
Pharmacy	956,418	763,555
Clinic	1,512,381	1,166,752
Emergency services	641,650	497,958
Diabetic	34	1,633
Ambulance	<u>237,321</u>	<u>223,719</u>
Subtotal	<u>10,831,791</u>	<u>7,828,548</u>
Total	11,653,528	8,416,253
Charity care	<u>(19,661)</u>	<u>(6,184)</u>
Total patient service revenue	<u>11,633,867</u>	<u>8,410,069</u>
CONTRACTUAL ADJUSTMENTS		
Medicare	(2,503,909)	(1,547,776)
Medicaid	(334,866)	(160,081)
Blue Cross	(513,876)	(382,714)
Other	<u>(279,001)</u>	<u>(192,305)</u>
Total contractual adjustments	<u>(3,631,652)</u>	<u>(2,282,876)</u>
NET PATIENT SERVICE REVENUE	8,002,215	6,127,193
PROVISION FOR BAD DEBTS	<u>(331,125)</u>	<u>(207,688)</u>
NET PATIENT SERVICE REVENUE (NET OF PROVISION FOR BAD DEBTS)	<u>\$ 7,671,090</u>	<u>\$ 5,919,505</u>

INPATIENT		OUTPATIENT	
2008	2007	2008	2007
\$ 441,442	\$ 313,574	\$ -	\$ -
<u>380,295</u>	<u>274,131</u>	<u>-</u>	<u>-</u>
821,737	587,705	-	-
78,563	17,138	547,629	345,196
42,426	10,342	457,414	247,801
216,979	148,475	1,021,880	1,079,800
4,138	-	519,055	225,818
385,943	236,631	1,494,365	1,286,684
498,937	160,441	336,154	192,706
5,742	-	215,367	194,359
85,714	62,689	59,114	21,427
138,417	82,974	500,827	358,693
-	266	4,048	3,171
-	-	79,470	48,600
5,563	4,316	2,623	2,187
495,001	254,370	288,618	190,847
511,000	274,340	445,418	489,215
166,206	92,198	1,346,175	1,074,554
-	-	641,650	497,958
-	-	34	1,633
<u>3,870</u>	<u>714</u>	<u>233,451</u>	<u>223,005</u>
2,638,499	1,344,894	8,193,292	6,483,654
<u>\$ 3,460,236</u>	<u>\$ 1,932,599</u>	<u>\$ 8,193,292</u>	<u>\$ 6,483,654</u>

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULES OF OTHER OPERATING REVENUES
YEARS ENDED JUNE 30, 2008 AND 2007

	<u>2008</u>	<u>2007</u>
OTHER OPERATING REVENUES		
Grant revenue	\$ 30,462	\$ 28,746
Rent income	16,262	15,968
Cafeteria sales	10,479	6,655
Medical records transcripts	619	336
Other	<u>3,044</u>	<u>1,976</u>
 TOTAL OTHER OPERATING REVENUES	 <u>\$ 60,866</u>	 <u>\$ 53,681</u>

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULES OF OPERATING EXPENSES
YEARS ENDED JUNE 30, 2008 AND 2007

	<u>2008</u>	<u>2007</u>
NURSING ADMINISTRATION		
Salaries and wages	\$ 67,406	\$ 35,273
Supplies and other expenses	<u>10,049</u>	<u>70,088</u>
	<u>77,455</u>	<u>105,361</u>
ADULTS AND PEDIATRICS		
Salaries and wages	650,277	613,778
Supplies and other expenses	<u>52,247</u>	<u>31,342</u>
	<u>702,524</u>	<u>645,120</u>
OPERATING ROOM		
Salaries and wages	87,593	39,311
Supplies and other expenses	<u>113,498</u>	<u>21,811</u>
	<u>201,091</u>	<u>61,122</u>
ANESTHESIOLOGY		
Supplies and other expenses	<u>149,165</u>	<u>79,729</u>
RADIOLOGY		
Salaries and wages	162,109	128,462
Supplies and other expenses	<u>279,581</u>	<u>267,121</u>
	<u>441,690</u>	<u>395,583</u>
NUCLEAR MEDICINE		
Supplies and other expenses	<u>95,455</u>	<u>45,217</u>
LABORATORY		
Salaries and wages	194,148	152,979
Supplies and other expenses	<u>220,019</u>	<u>228,472</u>
	<u>414,167</u>	<u>381,451</u>
RESPIRATORY THERAPY		
Supplies and other expenses	<u>309,148</u>	<u>155,687</u>
OCCUPATIONAL THERAPY		
Salaries and wages	15,891	-
Supplies and other expenses	<u>54,778</u>	<u>37,221</u>
	<u>70,669</u>	<u>37,221</u>
PHYSICAL THERAPY		
Salaries and wages	71,060	35,945
Supplies and other expenses	<u>161,004</u>	<u>142,563</u>
	<u>232,064</u>	<u>178,508</u>
SPEECH THERAPY		
Supplies and other expenses	<u>1,395</u>	<u>3,720</u>

(continued)

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULES OF OPERATING EXPENSES
YEARS ENDED JUNE 30, 2008 AND 2007

	<u>2008</u>	<u>2007</u>
CENTRAL SERVICES AND SUPPLY		
Salaries and wages	\$ 37,142	\$ 26,801
Supplies and other expenses	<u>12,247</u>	<u>5,632</u>
	<u>49,389</u>	<u>32,433</u>
MEDICAL SUPPLIES CHARGED TO PATIENTS		
Supplies and other expenses	<u>106,112</u>	<u>59,454</u>
DRUGS CHARGED TO PATIENTS		
Salaries and wages	9,408	25,200
Supplies and other expenses	<u>201,944</u>	<u>151,079</u>
	<u>211,352</u>	<u>176,279</u>
CLINIC		
Salaries and wages	419,412	235,386
Supplies and other expenses	<u>366,565</u>	<u>554,576</u>
	<u>785,977</u>	<u>789,962</u>
EMERGENCY SERVICES		
Salaries and wages	120,040	54,463
Supplies and other expenses	<u>429,587</u>	<u>355,131</u>
	<u>549,627</u>	<u>409,594</u>
AMBULANCE		
Salaries and wages	76,424	58,675
Supplies and other expenses	<u>47,464</u>	<u>16,572</u>
	<u>123,888</u>	<u>75,247</u>
DIABETIC		
Supplies and other expenses	<u>-</u>	<u>543</u>
FITNESS CENTER		
Salaries and wages	627	427
Supplies and other expenses	<u>16,810</u>	<u>33,877</u>
	<u>17,437</u>	<u>34,304</u>
ELECTROENCEPHALOGRAPHY		
Supplies and other expenses	<u>139,539</u>	<u>96,720</u>
MEDICAL RECORDS		
Salaries and wages	202,816	150,276
Supplies and other expenses	<u>34,020</u>	<u>24,954</u>
	<u>236,836</u>	<u>175,230</u>

(continued)

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULES OF OPERATING EXPENSES
YEARS ENDED JUNE 30, 2008 AND 2007

	<u>2008</u>	<u>2007</u>
DIETARY		
Salaries and wages	\$ 102,625	\$ 85,281
Supplies and other expenses	<u>52,464</u>	<u>46,979</u>
	<u>155,089</u>	<u>132,260</u>
OPERATION OF PLANT		
Salaries and wages	82,223	56,789
Supplies and other expenses	<u>176,527</u>	<u>136,781</u>
	<u>258,750</u>	<u>193,570</u>
HOUSEKEEPING		
Salaries and wages	46,139	42,558
Supplies and other expenses	<u>13,084</u>	<u>7,675</u>
	<u>59,223</u>	<u>50,233</u>
LAUNDRY AND LINEN		
Supplies and other expenses	<u>20,267</u>	<u>16,289</u>
BUSINESS OFFICE		
Salaries and wages	193,145	125,707
Supplies and other expenses	<u>138,539</u>	<u>55,741</u>
	<u>331,684</u>	<u>181,448</u>
ADMINISTRATIVE SERVICES		
Salaries and wages	189,581	97,395
Supplies and other expenses	<u>512,021</u>	<u>538,433</u>
	<u>701,602</u>	<u>635,828</u>
UNASSIGNED EXPENSES		
Depreciation	267,597	247,759
Interest and amortization	3,678	110
Employee benefits	<u>706,320</u>	<u>541,277</u>
	<u>977,595</u>	<u>789,146</u>
TOTAL OPERATING EXPENSES	<u>\$ 7,419,190</u>	<u>\$ 5,937,259</u>

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULES OF PATIENT RECEIVABLES AND ALLOWANCE FOR DOUBTFUL ACCOUNTS
JUNE 30, 2008 AND 2007

ANALYSIS OF AGING	2008		2007	
	Amount	Percent to Total	Amount	Percent to Total
Days Since Discharge				
30 days or less	\$ 907,599	43.10%	\$ 659,368	42.72%
31 to 60 days	353,808	16.80%	367,595	23.81%
61 to 90 days	210,546	10.00%	223,034	14.45%
91 days and over	633,667	30.10%	293,605	19.02%
	<u>2,105,620</u>	<u>100.00%</u>	<u>1,543,602</u>	<u>100.00%</u>
Less: Allowance for doubtful accounts	364,643		157,114	
Allowance for contractual adjustments	486,172		377,735	
Net	<u>\$ 1,254,805</u>		<u>\$ 1,008,753</u>	
Net patient service revenue (net of provision for bad debts) per calendar day	<u>\$ 21,017</u>		<u>\$ 16,218</u>	
Days of net revenue in net accounts receivable at year end	<u>60</u>		<u>62</u>	

ALLOWANCE FOR DOUBTFUL ACCOUNTS

	2008	2007
Beginning Balance	\$ 157,114	\$ 149,826
Add:		
Provision for bad debts	331,125	207,688
Recoveries previously written off	114,696	71,632
	<u>445,821</u>	<u>279,320</u>
Less:		
Accounts written off	(238,292)	(272,032)
Ending Balance	<u>\$ 364,643</u>	<u>\$ 157,114</u>

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULES OF SUPPLIES AND PREPAID EXPENSE
JUNE 30, 2008 AND 2007

	<u>2008</u>	<u>2007</u>
SUPPLIES		
Pharmacy	\$ 47,739	\$ 40,752
General	40,950	26,240
Dietary	7,707	7,819
Other	<u>26,205</u>	<u>16,725</u>
 Total supplies	 <u>\$ 122,601</u>	 <u>\$ 91,536</u>
 PREPAID EXPENSE		
Insurance	\$ 6,475	\$ 14,114
Other	<u>38,458</u>	<u>44,629</u>
 Total prepaid expense	 <u>\$ 44,933</u>	 <u>\$ 58,743</u>

BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULES OF STATISTICAL INFORMATION
YEARS ENDED JUNE 30, 2008 AND 2007 (UNAUDITED)

	<u>2008</u>	<u>2007</u>
PATIENT DAYS		
Acute	652	486
Swing-bed and intermediate	1,160	900
ADMISSIONS		
Acute	230	159
Swing-bed and intermediate	131	92
DISCHARGES		
Acute	229	160
Swing-bed and intermediate	131	92
AVERAGE LENGTH OF STAY		
Acute	2.85	3.04
Swing-bed and intermediate	8.85	9.78
BEDS	22	22
OCCUPANCY PERCENTAGE		
Acute, based on 22 beds	8.1%	6.1%
Swing-bed, based on 22 beds	14.4%	11.2%



CPAs & BUSINESS ADVISORS

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS**

The Board of Trustees
Belmond Community Hospital
d/b/a Belmond Medical Center
Belmond, Iowa

We have audited the accompanying balance sheets of the primary government of Belmond Community Hospital, d/b/a Belmond Medical Center, as of June 30, 2008 and 2007, and the related statements of revenues, expenses, and changes in net assets, and cash flows for the years then ended and have issued our report thereon dated October 14, 2008. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Medical Center's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing our opinion on the effectiveness of the Medical Center's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Medical Center's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of the control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the Medical Center's ability to initiate, authorize, record, process, or report financial data reliably in accordance with accounting principles generally accepted in the United States of America such that there is more than a remote likelihood a misstatement of the Medical Center's financial statements that is more than inconsequential will not be prevented or detected by the Medical Center's internal control. We consider the deficiencies in internal control described in Part I of the accompanying Schedule of Findings and Responses to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies that results in more than a remote likelihood a material misstatement of the financial statements will not be prevented or detected by the Medical Center's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that none of the significant deficiencies described above is a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the financial statements of Belmond Community Hospital, d/b/a Belmond Medical Center, are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, non-compliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of non-compliance or other matters that are required to be reported under *Government Auditing Standards*. However, we noted a certain immaterial instance of noncompliance or other matters that are described in Part II of the accompanying Schedule of Findings and Responses.

Comments involving statutory and other legal matters about the Medical Center's operations for the year ended June 30, 2008, are based exclusively on knowledge obtained from procedures performed during our audit of the financial statements of the Medical Center. Since our audit was based on tests and samples, not all transactions that might have had an impact on the comments were necessarily audited. The comments involving statutory and other legal matters are not intended to constitute legal interpretations of those statutes.

The Medical Center's responses to the findings identified in our audit are described in the accompanying Schedule of Findings and Responses. While we have expressed our conclusions on the Medical Center's responses, we did not audit the Medical Center's responses, and accordingly, we express no opinion on them.

We also noted certain additional matters that we reported to management of Belmond Community Hospital, d/b/a Belmond Medical Center, in a separate letter dated October 14, 2008.

This report, a public record by law, is intended solely for the information and use of the officials, employees, and constituents of Belmond Community Hospital, d/b/a Belmond Medical Center, and other parties to whom Belmond Community Hospital, d/b/a Belmond Medical Center, may report. This report is not intended to be and should not be used by anyone other than these specified parties.

We would like to acknowledge the many courtesies and assistance extended to us by personnel of Belmond Community Hospital, d/b/a Belmond Medical Center, during the course of our audit. Should you have any questions concerning any of the above matters, we shall be pleased to discuss them with you at your convenience.

A handwritten signature in black ink that reads "Eide Sully LLP". The signature is written in a cursive, flowing style.

Dubuque, Iowa
October 14, 2008

**BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULE OF FINDINGS AND RESPONSES
YEAR ENDED JUNE 30, 2008**

Part I: Findings Related to the Financial Statements:

SIGNIFICANT DEFICIENCIES:

I-A-08 Segregation of Duties

One important aspect of internal controls is the segregation of duties among employees to prevent an individual employee from handling duties which are incompatible. The limited number of office personnel prevents a proper segregation of accounting functions necessary to assure optimal internal control. This is not an unusual condition in organizations of your size.

Recommendation

We realize that with a limited number of office employees, segregation of duties is difficult. We also recognize that in some instances it may not be cost effective to employ additional personnel for the purpose of segregating duties. However, the Medical Center should continually review its internal control procedures, other compensating controls and monitoring procedures to obtain the maximum internal control possible under the circumstances. Management involvement through the review of reconciliation procedures can be an effective control to ensure these procedures are being accurately completed on a timely basis. Furthermore, the Medical Center should periodically evaluate its procedures to identify potential areas where the benefits of further segregation of duties or addition of other compensating controls and monitoring procedures exceed the related costs.

Response

Management agrees with the finding and has reviewed the operating procedures of Belmond Medical Center. Due to the limited number of office employees, management will continue to monitor the Medical Center's operations and procedures. Furthermore, we will continually review the assignment of duties to obtain the maximum internal control possible under the circumstances.

Conclusion – Response accepted.

I-B-08 Preparation of Financial Statements

Management is responsible for establishing and maintaining internal controls over financial reporting and procedures related to the fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles (GAAP). Belmond Medical Center does not have an internal control system designed to provide for the preparation of the financial statements, including the accompanying footnotes and statement of cash flows, as required by generally accepted accounting principles. The guidance in Statement of Auditing Standards No. 112, *Communicating Internal Control Related Matters Identified in an Audit*, requires us to communicate this matter to those charged with governance. As auditors, we were requested to draft the financial statements and accompanying notes to the financial statements. The outsourcing of these services is not unusual in an organization of your size.

**BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULE OF FINDINGS AND RESPONSES
YEAR ENDED JUNE 30, 2008**

Part I: Findings Related to the Financial Statements: (continued)

Recommendation

We realize that obtaining the expertise necessary to prepare the financial statements, including all necessary disclosures, in accordance with generally accepted accounting principles can be considered costly and ineffective. However, it is the responsibility of the Medical Center's management and those charged with governance to make the decision whether to accept the degree of risk associated with this condition because of cost or other considerations

Response

Management feels that committing the resources necessary to remain current on GAAP and GASB reporting requirements and corresponding footnote disclosures would lack benefit in relation to the cost, but will continue evaluating on a going forward basis.

Conclusion

Response accepted.

Part II: Other Findings Related to Required Statutory Reporting:

II-A-08 Questionable Expenditures – We noted no expenditures that we believe would be in conflict with the requirements of public purpose as defined in an Attorney General’s opinion dated April 25, 1979.

II-B-08 Travel Expense – No expenditures of Medical Center money for travel expenses of spouses of Medical Center officials and/or employees were noted.

II-C-08 Business Transactions – Business transactions between the Medical Center and Medical Center officials and/or employees are detailed as follows:

<u>Name, Title, and Business Connection</u>	<u>Transaction Description</u>
Tom Christianson, Board Member, part owner of Jasperson Insurance	The Medical Center obtains insurance through this agency.
Steve Been, Board Member, part owner of PSI Printing Company	\$31,010 for services

II-D-08 Board Minutes – No transactions were found that we believe should have been approved in the Board minutes but were not.

**BELMOND COMMUNITY HOSPITAL
d/b/a BELMOND MEDICAL CENTER
SCHEDULE OF FINDINGS AND RESPONSES
YEAR ENDED JUNE 30, 2008**

Part II: Other Findings Related to Required Statutory Reporting: (continued)

- II-E-08 Deposits and Investments – No instances of non-compliance with the deposit and investment provisions of Chapters 12B and 12C of the Code of Iowa and the Medical Center’s investment policy were noted.
- II-F-08 Chapter 28E Organization – The Medical Center has entered into a joint venture agreement under the provisions of Chapter 28E of the Code of Iowa for the provision of ultrasound services. The provisions of Chapter 28E require that a joint venture with gross receipts in excess of \$100,000 have a financial statement audit. The joint venture has conducted an audit in compliance with the provisions of Chapter 28E.



CPAs & BUSINESS ADVISORS

The Board of Trustees
Belmond Community Hospital
d/b/a Belmond Medical Center
Belmond, Iowa

We have audited the financial statements of Belmond Community Hospital, d/b/a Belmond Medical Center, for the year ended June 30, 2008, and have issued our report thereon dated October 14, 2008. Professional standards require that we provide you with the following information related to our audit.

Our Responsibility under Auditing Standards Generally Accepted in the United States of America and Government Auditing Standards

As stated in our engagement letter dated June 7, 2008, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your responsibilities.

As part of our audit, we considered the internal control of Belmond Community Hospital, d/b/a Belmond Medical Center. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of the Medical Center's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you and management on September 8, 2008, and in accordance to our engagement letter to you.

Significant Audit Policies

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Belmond Community Hospital, d/b/a Belmond Medical Center, are described in Note 1 to the financial statements. No new accounting policies were adopted, and the application of existing policies was not changed during the year ended June 30, 2008. We noted no transactions entered into by the Medical Center's during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

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Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements relate to the collectibility of patient receivables and the amounts either owed to or receivable from third-party payors.

Management's estimate of the collectibility of patient receivables is based on historical trends for uncollectible accounts and contractual adjustments. The estimate of the amounts either owed to or receivable from third-party payors is based on both final and tentatively settled cost reports. We evaluated the key factors and assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole. However, laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. There is a reasonable possibility that recorded estimates will change by a material amount in the near term. Management believes the estimates for all open years are adequate. Any differences between the estimates and the final settlements will be recorded in the period the final settlements are made and will not be treated as prior period adjustments.

The disclosures in the financial statements are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

We discussed all adjustments to the financial statements with the Medical Center's staff during the audit. The following adjustment was made during the fiscal year 2008 audit:

Revenues in excess of expenses prior to audit adjustment	\$ 345,524
To adjust estimated third-party payor settlements	<u>50,000</u>
Revenues in excess of expenses as reported	<u><u>\$ 395,524</u></u>

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated October 14, 2008.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Medical Center's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Medical Center's auditors. However, these discussions occurred in the normal course of our professional relationship, and our responses were not a condition to our retention.

Other Comments

We have included additional comments regarding the Hospital's operations, as well as a comment for informational purposes only.

This information is intended solely for the use of the officials, employees, and constituents of Belmond Community Hospital, d/b/a Belmond Medical Center, and is not intended to be and should not be used by anyone other than these specified parties.

As always, we will be happy to discuss these or any other topics at your convenience. We would like to take this opportunity to express our appreciation to you and your staff for the fine cooperation that we received during the course of the audit. We look forward to many years of continued service to Belmond Community Hospital, d/b/a Belmond Medical Center.

A handwritten signature in black ink that reads "Eide Bailly LLP". The signature is written in a cursive, flowing style.

Dubuque, Iowa
October 14, 2008

xc: Ms. Nancy Gabrielson, Administrator/CEO

BELMOND MEDICAL CENTER

YEAR ENDED JUNE 30, 2008

OTHER COMMENTS

Segregation of Duties and Compensating Controls over Accounting Procedures

We realize that an optimal segregation of duties in organizations of your size is difficult. However, during our review of Belmond Community Hospital's, d/b/a Belmond Medical Center, internal controls related to accounting functions, we identified some areas where other compensating controls or monitoring procedures could be implemented to obtain the maximum internal control possible under the circumstances. Those recommendations are as follows:

Oversight Over Payroll Disbursements - Proper Employees

It is our understanding that the department heads receive monthly responsibility reports which provide a summary of salaries charged to their department. As an additional control over payroll, we recommend that, at least quarterly, the department heads are provided a report that details the employees charged to their department to verify that all employees are appropriate.

Oversight Over Payroll Disbursements - Appropriate Rates, Hours, and Withholdings

It is our understanding that the Human Resource Manager enters the pay rates and withholding updates into the payroll system. The Human Resource Manager also generates the payroll and related reports. As a result, the Human Resource Manager has the capability to adjust his own pay rate and/or withholdings, such as the health insurance premium. We recommend that the Chief Financial Officer randomly "audit" the pay rates and withholdings of the Human Resource Manager and selected other employees as a compensating control/oversight over payroll and employee benefit expenses. This will also serve as an additional review for potential errors in setting up and adjusting pay rates and withholdings in the system.

Oversight over Expenditures - Maintaining the Approved Vendor List

We understand that the Financial Assistant has the authority to add and delete vendors in the system. As an additional control, we recommend that the Chief Financial Officer generate and review a "vendor addition/deletion" report periodically for unusual activity/vendors.

Oversight Over Disbursements - Review of Expenses

It is our understanding that the department heads receive responsibility reports monthly. These reports provide summarized financial activity for the departments. As an additional control and review over disbursements, we recommend that, at least quarterly, the department heads are provided a general ledger detail of their departmental expenses.

Oversight Over Disbursements - Accounting for Pre-Numbered Checks

It is our understanding that the accounts payable checks are presented to the Chief Executive Officer (CEO) for signature. The checks are pre-numbered. As an additional control over disbursements, we recommend that the CEO account for the sequential numbering of all checks. For example, the CEO should log the check numbers into a spreadsheet to keep track of checks signed and to ensure that all checks generated are presented for approval. Furthermore, we recommend that the Chief Financial Officer do the same when presented with the check registers to approve.

BELMOND MEDICAL CENTER

YEAR ENDED JUNE 30, 2008

OTHER COMMENTS

The following additional comment is provided for informational purposes only.

Revised Guidelines on Good Governance for Tax Exempt Entities

The issue of corporate governance of tax exempt organizations has emerged as a major focal point for the Internal Revenue Service (IRS) and is a key factor addressed in the newly revised Form 990, Return of Organization Exempt from Income Tax effective for 2008. These guidelines can be found in the IRS document “Governance and Related Topics – 501(c)(3) Organizations,” at the following link: http://www.irs.gov/pub/irs-tege/governance_practices.pdf. While tax law does not mandate the guidelines, they are a clear indication of the IRS’ strong commitment to monitoring governance practices of the tax-exempt community. The IRS has indicated its belief that a well-governed charity is more likely to obey the tax laws, safeguard charitable assets and serve charitable interests than one without some of the recommended guidelines. The IRS document is in line with the redesigned Form 990 governance questions and focuses on six specific topics:

- Mission
- Organizational Documents
- Governing Body
- Governance & Management Policies
- Financial Statements & Form 990 Reporting
- Transparency and Accountability

The IRS intends to monitor the organizations’ practices by utilizing primarily yes/no questions and detailed descriptions of policies and procedures on the new Form 990.

Although these guidelines are directed towards 501(c)(3) organizations, all tax-exempt entities should consider the same governance practices. We recommend all tax-exempt organizations review the guidelines in detail, as well as the specific questions in Part VI of the 2008 Form 990 and consider whether current practices should be modified or new practices adopted. By reviewing the Medical Center’s governance practices now, the Medical Center will be prepared to respond to the governance-related questions on the 2008 Form 990, if applicable, and portray a positive image to the IRS and the public.